

UCS

annual report



UNITED COUNSELING SERVICE
2011 / 2012

UCS

UNITED COUNSELING SERVICE

Hurricane Irene and its aftermath had a large impact on behavioral healthcare during the past year, unexpectedly changing the climate for mental health services in Vermont.

In Montpelier, flooding closed the Vermont State Psychiatric Hospital and washed away years of political stalemate, freeing money and momentum to change behavioral healthcare delivery locally and throughout the state. New funding allowed UCS to increase support for people in crisis with new services and better access to care.

We continued our focus on collaborating with other community partners. Our work with local primary care physicians continued to expand this year, resulting in better outcomes and satisfied patients. With BROCC, our housing partner, we began to provide supportive alternatives to imprisonment that keep nondangerous residents working productively in the community at a significant savings to us all.

You'll find these highlights and more within, and we thank you for helping us continue to build the behavioral care system our community needs today and for the future.

United Counseling Service

100 Ledge Hill Drive,
PO Box 588, Bennington,
Vermont 05201

www.ucsvt.org



A handwritten signature in black ink that reads "Robert W. Thompson".

Robert W. Thompson
Board President



A handwritten signature in black ink that reads "R. Provenza".

Ralph Provenza
Executive Director

WE HELP PEOPLE IMPROVE THEIR QUALITY OF LIFE.



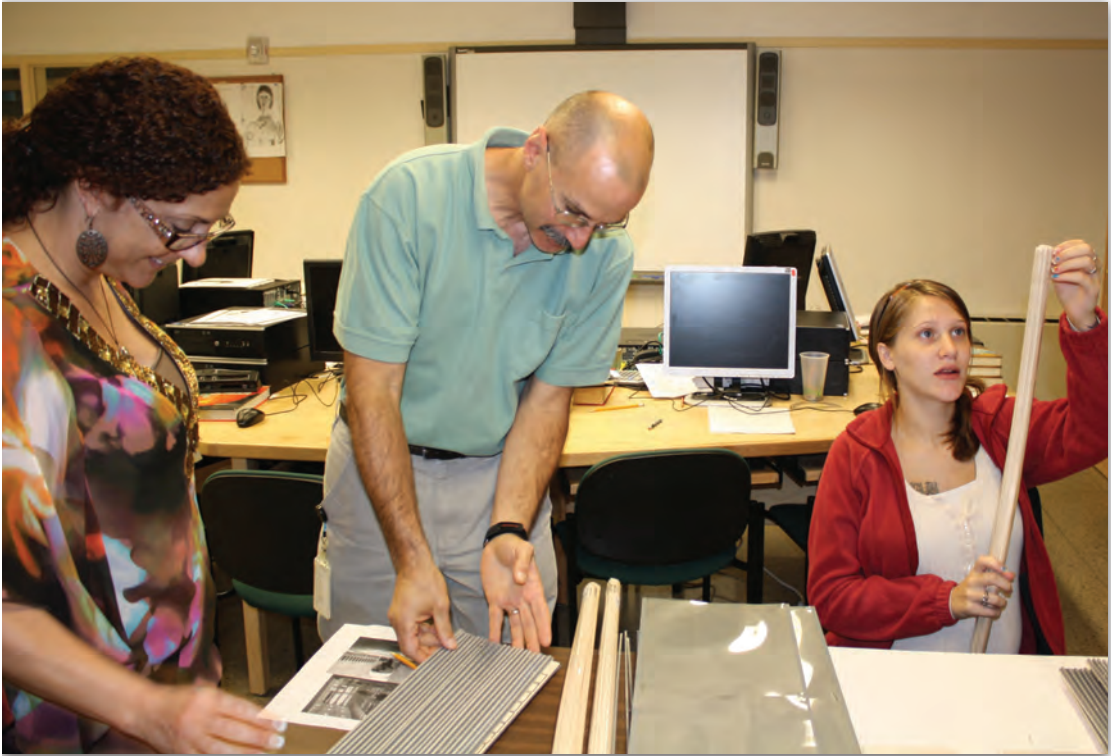
With a goal of making behavioral health care more accessible, UCS continued to expand its presence in local primary care offices throughout the county. Doctors and patients have welcomed this model, established by the state's Blueprint for Health, which integrates medical and behavioral healthcare and

has contributed to better overall health in the community. UCS clinician Laura Sieme-Giordano (l) provides behavioral healthcare at the Northshire Medical Center, coordinating care with Charlie Felion, RN, BSN, a medical home case manager.

BOARD OF DIRECTORS:

Robert W. Thompson, President
Roberta Lynch Carroll, Vice President
James Mirenda, Secretary
Angela M. Arbolino, Treasurer
William Baldwin
David Ballou
Joanna Mintzer
Joseph O'Dea, Counsel to the Board

UCS clinicians successfully completed the first year of an alternative program for people in Corrections, called iPlan, in collaboration with the Bennington-Rutland Opportunity Council (BROC). They facilitated the return of 63 people to the community, connecting them to housing, jobs, substance abuse counseling, and other needed support. The program saved Vermont Corrections hundreds of thousands of dollars last year. A participant in the program, Stacey Brandmeyer (r) works with alternative high school teacher, Eric Marchese, and her UCS counselor Rosemarie Rinaldi.





To address growing local demand, Outpatient Clinician James Reilly and his colleagues initiated several new groups in the Northshire, including substance abuse recovery, coping skills, kicking opiates, and smoking cessation (at Burr & Burton Academy).



The Vermont Southern Alliance for Community Care opened an 8-bed facility, called Hilltop, to care for young adults experiencing their first psychological crisis. UCS shares in the clinical oversight for the facility, which primarily serves southern Vermonters.

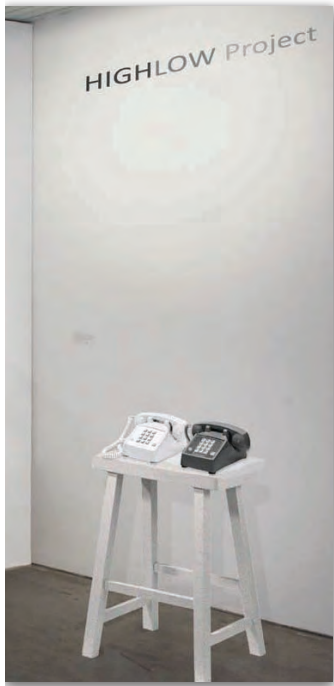
The Vermont Southern Alliance for Community Care, LLC, is a partnership between Health Care and Rehabilitation Services, Rutland Mental Health Services, and United Counseling Service.

Our Runaway and Homeless Youth Program hosted the “High-Low Project,” a photo exhibit that explored the experiences of runaway and homeless youth in Vermont. The large-format images highlighted the struggles youth experience and their connection to UCS and other providers.



Teens for Change (T4C) group members and staff pose after washing the entire fleet of Bennington police cruisers. The group provides safe, substance-free opportunities for teens to be

themselves, socialize, and build positive relationships. They organized community service work parties like this to “give back” to the community and last year received state-level recognition for their work.



Bigger and better than ever, the “Super Colossal 25th Anniversary Bowl For Kids’ Sake” sponsored by The Bank of Bennington was a sellout, involving 600-plus bowlers and hundreds more fans and supporters, raising more than \$50K for the Big Brothers Big Sisters mentoring program that provides upwards of 90 kids with ongoing relationships with caring adults.





With support from the Mount Laurel Foundation, a new UCS program is helping clients get moving, from swimming to tennis, skating, bowling, yoga and zumba. Here Frank Harwood practices his ground stroke in a group lesson at the Bennington Tennis Center. See p. 14 for listing of local health and wellness partners.

Clients in the Community Rehabilitation and Treatment program attended our annual meeting and picnic, dubbed “Meet, Feet, and Eat.” Staff and clients met to review progress, held a walk to support the National Alliance on Mental Illness (NAMI), and then broke bread at the annual picnic. Here Charlann Fuller (l) and Candy Cone are getting ready for the walk.



The annual UCS Health, Wellness and Safety Fair in July offered 300 clients, staff and families access to more than 30 vendors and pathways to better health.



“Go the Distance,” which winds through Old Bennington, has become a favorite 5k family fun-run. With help from the Batten Kill Valley Runners, this year’s event raised funds for the only independently funded Peer Warm Line in the state, allowing people to get support from others who’ve been there. After the race, runners Bill Clark and Holly Whitchurch take a breather with UCS Race Director JoAnne Larsen, center.



UCS and the Batten Kill Valley Runners orchestrated the second annual Shires of Vermont Marathon in May, this time under scorching hot sun, to benefit UCS programs for children and families. Sponsored by Southwestern Vermont Health Care and The Vermont Country Store, the race attracted marathoners from across the country.



UCS sponsored a concert by Flame, a 10-person ensemble of musicians with disabilities, who performed for hundreds of fans in Bennington. Their rocking message: everyone has abilities.



In December, Division Directors served up some holiday cheer to staff. Pictured (l-r) are Executive Director Ralph Provenza, Community Relations Director Robert Pini, Executive Assistant Shannon Howlett, Outpatient Mental Health and Substance Abuse Director David O'Brien, Facilities and Safety Director

Paul Becker, Human Resources Director Leslie Addison, CRT Director Victor Martini, Early Childhood Services Director Betsy Rathbun-Gunn, Northshire UCS Director Peg Gregory, Finance Director Jill Doyle, Specialized Children's Services Director Lorna Mattern, and Developmental Services Program Director Kathy Hamilton.

THANKS

The following individuals and businesses contributed to the UCS Annual Giving Program during 2011/2012, providing hundreds of hours of individual treatment, group therapy, and psychiatric care for people who otherwise could not afford care.

Your generosity offers hope and recovery and dramatically changes each of these lives, helping our neighbors achieve greater productivity and independence. So we say, Thank you!

CATAMOUNT

Frederick and Judith Buechner
Anonymous
Ross and Alice Sandler *in honor of Joanna Mintzer, Donald Ferrell, Robert Pini, and UCS*
Frederick and Constance West

GREEN MOUNTAIN

Michael and Diana Bickford
Austin and Gillian Chinn
Peter and June Davis
Kent and Anne Gatling
Arthur and Pamela Gilbert, Jr.
Catherine Hickey
Anonymous, *in memory of Charles Bulterman*
Anonymous
Dennis Murphy *in memory of Bridget Scarpinato*
Sandra L. Read and Paul Parker
Anonymous
Elizabeth B. Thompson
Langdon Wheeler and Katherine Metcalfe

TACONIC

David and Tabbie Aldrich
Anonymous
William and Ruth Botzow
Roger Brown
Anonymous
Anonymous
Richard and Ann Jackson
Robert and Cheryl Johnson
Bill and Jan Ketterer
Harry and Patricia Lapham
Manchester Lions Club
Merck Partnership for Giving
Anonymous
Daniel and Judy Perreault
Wilbur and Suzanne Rice
Nancy Scattergood and Peter Reed Donavan
Carlin W. Scherer
Theodore and Norma Thomas, Jr.

Anonymous
Town of Winhall
United Church Dorset/E Rupert Women's Fellowship
United Way of Bennington County
Whitman's Feed Store
Your Belly's Deli
Mr. Lambert Zoller, Jr.

EQUINOX

James G. Affleck III
Marcia Ahlborg
Anonymous
Georgia P. Ashforth
Aspen Motel
Helmut and Alma Augenstein
Joseph and Sue Bamford, Jr.
Bernard and Celia Bandman, *in honor of Anne Gatling*
Barset Furnishings & Upholstery
Garry Berlin, *in memory of Margrit E. Berlin*
Alan Binnick and Frieda Wimmelman
Alan and Madeline Bloom
Roger and Julia Bolton
Anonymous
Michael and Cathy Brady
Timothy and Juliette Britton
John and Debbie Cave
Ken and Lila Cestone
William and Sheila Childs
Anonymous
Marlyn Couture
Edward Cronin, Jr. and Susan Read Cronin, *in honor of Gerrit W. Kouwenhouven*
William and Linda Dailey III
Dee's Electrical Service, Inc.
Jeremy and Claudia Dole
Donald and Patricia Dorr
Fraternal Order of Eagles, Battenkill Aerie 2551
Philip and Ann Ehret
EQX Construction Company

Dick and Janet Fabricius
Donald Ferrell, *in honor of Joanna Mintzer*
Finn & Stone, Inc.
Marc and Robin Fisher
Walter and Margery Freed
Richard and Virginia Freeman
Barbara Geer
Roy and Eleanor Girasa
Alexandra Gladstone
Howard and Barbara Halligan
Hanson-Walbridge Funeral Home
Steven Hemkens
Shawn and Joellen Holcombe
Stuart and Colleen Hoskins
Jensen's Restaurant, *in memory of Chuck Jensen*
Jerome Construction, Inc.
Elex and Nancy Johnson
Hugh Johnson and Tara Shannon
Anonymous
Greg King and Sharon Cotterell
Kittredge Equipment Company, Inc., *in memory of Nancy Harwood*
John and Marie LaPenta
Loneragan & Thomas, Inc.
Love Cody & Company
Lovejoy Chaplet Corporation

ATWOOD SOCIETY LEVELS OF GIVING:

Catamount	1,000 to 4,999
Green Mountain	500 to 999
Taconic	200 to 499
Equinox	100 to 199
Walloomsac	50 to 99
Batten Kill	1 to 49

Every UCS board member contributes to the Annual Giving Program. They are listed as "Anonymous."

thanks

Fred and Maureen Loy
Ted and Adele Maddocks
Myles Mahoney
Manchester Discount Beverage
Philip and Gloria Martinez
John and Patricia Masi, *in memory of
Nancy Wager Harwood*
Barbara Masley
Michael and Susan McKenna
Ron and Laine Mensh
Merck Forest & Farmland Center
Keith and Patty Michl
Jean E. Miller, *in honor of
Gerrit W. Kouwenhoven*
Anonymous, *in honor of
Gerrit W. Kouwenhoven*
Anonymous
Wesley and Anne Mook
MSK Engineering and Design, Inc.
Bruce and Nancy Nash
Nathan Auction & Real Estate, Inc.
Marsha Newsom Byrne
Philip and Frances O'Neill
Anonymous
Pension Works, Inc.
Bob and Helen Pezzulich
Christian Phelps
Robert and Marion Powelson,
in honor of My Summer Home
Price Chopper's Golub Foundation
Anonymous
Ralph and Mary Provenza
David and Pamela Reed
R. Arnold and Pat Ricks
Kenneth and Margaret Roberts, Jr.
Jane Schaeffer
Donald and Renee Snyder
Thomas and Nancy Steffen
Rolf Sternberg
Herbert Swain, Jr. and
Marjorie Gregg Dean
Taconic
John and Mary Toohy
Jens and Nicole Westrick
Wills Insurance
D. Patrick and Kim Winburn
Witten, Woolmington & Campbell PC
WALLOOMSAC
Adoniram Lodge 42 F and Am
John and Karen Ahearn
Christopher and Jane Ams
Davis and Lucy Baldwin, *in memory
of Marie Baldwin*
Anonymous
Richard and Carol Barbierr
Bernard and Susan Bellemare
Henry Benedict III and
Heidi Humphrey
John and Patricia Bennett
Bruce Bixler
Bruce and Patricia Bourhill

David S. Brown
Ben and Jeanne Brumaghim
Jane Burditt
Geoffry and Pamela Campe
Anonymous, *in memory of Dr. Philips*
Jean and Gene Ceglowski
Central Vermont Public Service
Charles and Kathryn Chamberlain
Philip and Linda Chapman
The Clip Shop
James and Lodie Colvin
John and Lisa Cueman
Brian and Jan Cunningham
Gerard Curran and
Bonnie Bell-Curran
Steven and Janie Dear, *in memory of
Mr. and Mrs. John P. Gorman, Sr.*
Julian and Sergine Dixon
Therese E. Dranginis and
Kirke McVay
Elks Lodge #567
Christopher and Kirsty Elwell
Frank C. Famiano
Louise M. Farbmacher
Mary Feidner
Robert and Cornelia Ferguson,
in honor of Peg Gregory
First Baptist Church Mary &
Martha Fellowship
Anonymous
Flora Garsten
Walter Gilbert
Audrey J. Giumarra
Ruth Goldstone
GSK Climate Control, Inc.
Anonymous
Bruce Hallett
Meredith B. Handspicker and
Deborah Perkins
Huc and Pat Hauser
David and Kathryn Hayden
John Hearst
Richard Hittle
Glen and Linda Hueckel
Gerald and Mary Jepson
George S. Jones
William L. King, Jr.
Carl and Doris Korman
Bruce and Mary Licata
George and Linda Long
Anonymous, *in memory of
Karen Doyle*
John Malcolm and Sue LaPorte
Ellen H. Maloney and John Ezell
Mary McGuinness
William McWayne
William and Barbara Melhado
Curtis Merrow
Anonymous
Elias and Linda Pappas
Adrian and Judith Paris

Emmely Parks
Ellen Perry Berkeley
Claudia Peters
Kenneth and Betsy Porter,
in memory of Susan Porter
Charles and Linda Putney
Quadra-Tek
r. k. Miles, Inc.
Patrick and Winifred Raffaele
Craig and Dale Raisig, *in honor of
Joanna Mintzer*
Robert L. Bushee Auto Body
Mark and Mary Rogers
Anonymous
Eric and Christina Rose
David Rosenbluth
Roy Plumbing & Heating, Inc.
Jed Rubin
Ariel and Joana Rudiakov, *in honor
of Liselotte Rudiakov*
Arthur and Susan Ruegger
Robert and Angelita Ruhl
Doris Russell
James and Nancy Russell
Anonymous
Anonymous
Sonny's Blue Benn Diner
Anonymous
Paul and Elizabeth Steinman
Katherine Stone, *in honor of
Gerrit W. Kouwenhoven*
Edythe Tennant
Anonymous
Robert and Marilyn Verhaeghe
Vermont Roofing Company, Inc.
Wassick Tire, Inc.
Fred Weinmann
Corinna Wildman
James and Kathleen Williams
John and Deborah Williams II
Robert and Paulyna Wise
Anonymous
BATTEN KILL
Robert and Gloria Alexander
Rita Allard, *in memory of
George Allard*
Leonard Anzivino and Gina Masnato
Robert and Marilyn Bakelaar
Richard and Charlotte Bartholomae
Lois Miller Beardwood
Elizabeth Benedict
Sandra S. Bennett
Elisabeth Beukenkamp-Delsing,
in memory of Adrian Beukenkamp
Phyllis Binkley
Anonymous
Raymond and Rachella Bolton
Brewster Antiques
Brickstone Design
Harry and Nancy Briggs, Sr.
Ms. Katherine Bryan

thanks

Helen T. Butler, *in memory of Fred Torrisi*
Raymond L. Carangio
Martin and Sandra Castelbaum
Glenn and Karen Cestaro
Phebe Ann Clarke Lewis
Robert Costantino
James and Sarah Crosier
CTC Photo Factory/VT Color Photo Labs
Stanley and Helene DelTufo
Anonymous
Jordan and Derry Dickinson
DML Corporation
Joseph and Megan Donckers II
Michael T. Downey
Fred and Noreen Dunn
Patricia J. Dupree
Charles Eichel, Esq.
Gary and Rebecca Fishkin
Robert and Linda Gabriele, Sr.
Mary Geannelis
Glenn Sherman and Sons, Inc.
GoodSearch
Helen Greaney
Louis and Marie Guariniello
Stephen and Ursula Guernsey
Anonymous
Dorothy Halvorsen
Dean and Janet Hanson
Craig and Karolyn Harrington,
in memory of Nancy Harwood

Joseph and Catharina Hegedus, Jr.
Anonymous, in memory of Andrew Holmes
Frederic and Estelle Hoth
David and Diane Howard
Barbara Howland
William and Tara Innes
Nelson and Keiron Jesup
Mary Jones
Maurice and Peggy Kahn
Herbert and Lili Kalish
John and Priscilla Kennedy, Jr.
John and Jean-Ellen Kenney
Leonard and Gail Kotler
Douglas and Marny Krause
Alan and Terry Lindsey
Anonymous
John and Claire Lyons
Marjorie Maas
Alexander and Marilyn Mahar
Dolores K. Mahlmann
Marilyn Marrion
John and Victoria McInerney
Monument Electric Co., Inc.
Axel and Anna Mundigo
Anonymous
Douglas O'Dowd
Elizabeth W. Olson
Bonnie O'Shea
David and Wendy Parsons
Catherine Perry, *in memory of Jack Perry*

Anonymous
Anonymous
James and Laurie Pinsonneault
Anonymous
Charles and Muriel Pufahl
Harry and Margaret Reis
Anonymous
Jane Sobel and Stanley Rosen
Robert and Barbara Schmidt
Julian and Phoebe Sheres
John and Madeleine Sobel
Edward and Marie Sossi
Anonymous, in honor of Scot Straley
John and Susan Stuermer
Frank and Grace Sutton
Claire Thompson
Richard and Beth Thompson-Tucker
Robert and Sally Treat
Nathaniel and Helen Tyler III
Ronald and Joyce Van Orden
Vermont.com
Veterans of Foreign Wars Post 1332,
in honor of VFW 1332
Phillip and Ellen Viereck
Paul and Norma Waters
Anonymous
Anonymous
William Westlake
C. L. White, Inc.
White Flowers Associates
Jeff and Suzy Yucht

SUPPORTING EVENT SPONSORS:

SHIRES OF VERMONT MARATHON

SEMIQUINCENTENNIAL

(250th Anniversary)
Southwestern Vermont Health Care
Vermont Country Store

SHIRE TO SHIRE

Vermont State
Department of Tourism

WATER STOP

Judy K. Orton, M.D./
Green Mountain Pediatrics

MILE MARKER

Carbone Auto Plaza
Carmody's Irish Pub
Jensen's Family Restaurant
Kevin's Sports Pub & Restaurant
Madison Brewing Company
Manchester Bar and Grill
Mulligan's of Manchester

PREFERRED BUSINESS PARTNERS

Brittany Motel
Chalet Motel
Henry House Inn
Manchester View Fine Lodging
Marble West Inn
North Shire Lodge

IN-KIND SPONSORS

Bagel Works
Battenkill River Pottery
Battenkill Valley Creamery
Beaudoin Paving
Bennington Center for the Arts
Cabot Cremery
Crazy Russian Girls Bakery
Dot Four Design
Dufour Tours
Dunkin Donuts
GVH Studio, Inc.
Hannaford
Hildene

Leader Beverage
Market Wagon
Mrs. Murphy's Donuts
Permanent Recess (the band)
Rain or Shine Tents
Stewart's Shops
Wilcox Ice Cream
Wild Oats Market
Your Belly's Deli

COMMUNITY HEALTH AND WELLNESS PARTNERS

Anytime Fitness:
Amy and Jamie Carey and Mace
Bennington Tennis Center:
Seth Gabriel
Bennington Recreation Center:
Tracy Knights
Riley Rink, Manchester:
Susan Marmer
Bennington Lanes:
Brook Thompson-Drew
The Yoga Place: Jane Schaefer

BIG BROTHERS BIG SISTERS BOWL FOR KIDS' SAKE

PRESENTING SPONSOR

The Bank of Bennington

GRAND PRIZE SPONSOR

Bruce and Jeanne Davis
Bayside Resort
Merck Forest and Farmland Center
The Equinox Resort

SPECIAL RECOGNITION

The Bank of Bennington
Catamount Glass
Deb Giroux
Doug's on Main Street
Finn & Stone
Kaman Composite Structures
Plasan North America
Turcotte Designs

TOP FUNDRAISERS

Grand Prize Winner: Kenny Bulson
and Southern Vermont Medical
Center Radiology Department
Darlene Lockwood
Scott Malinowski
Angela Arbolino
Lindsay Baker
Whitney Olin
Trevor Ely
Lisa Byer
John Cross
Betsy Rathbun-Gunn

TOP PLEDGING TEAMS

Kaman Composite Structures
Finn & Stone
The Bank of Bennington
Plasan North America
Southern Vermont Medical Center
Radiology Department
UCS Infant and Toddler Center
D A Boyz
Gutterballers
Knights of Columbus
Hannaford Supermarket

CHAMPION MENTORS

Carbone Auto Group

KIDS PATRONS

Miles Fuels

LITTLES SUPPORTERS

Hemmings Motor News
NSK Steering Systems America, Inc.

MEDIA SPONSORS

Bennington Banner
WEQX
WBTV

PROGRAM PARTNERS

Bennington College
Bennington Elementary
Dorset Elementary
Fisher Elementary

Manchester Elementary
Middle School
Molly Stark Elementary
Monument Elementary
North Bennington Graded School
Southern Vermont College
Sunderland Elementary

LANE SPONSORS

Abacus Automation
Barr, Sternberg, Moss,
Lawrence & Silver, P.C.
Bennington Cooling & Heating
Briggs Fowler
Elks Lodge #567
Energizer
Finn & Stone Insurance
Agents and Brokers
GSK Climate Control, Inc.
Hannaford Supermarkets
Hawkins House
Jerome Construction, Inc.
Kaman Composite Structures
Kevin's Sports Pub and Restaurant
Mary A. Morrissey
Lon McClintock, Esq.
Merchants Bank
Moulton's Spectacle Shoppe
National Hanger Company
New Directions Consulting
Paul J. Martin, Inc.
People's United Bank
Price Chopper's Golub Foundation
Prue Electric, LLC
r.k. Miles, Inc.
Robert J. Greene, Inc.
State Farm Insurance
Synergy Gas
T&M Enterprises
The Equinox Resort
The Mount Laurel Foundation
The Orvis Company
The Pharmacy
TrustCo Savings Bank
Vermont Roofing
Veterans of Foreign Wars #6471
(Manchester)

PROGRAM SUPPORTERS

Advanced Answering Center/
CVC Paging
Al Ducci's Italian Pantry
Anytime Fitness
Aspen Motel
Arlington Inn
Belizimo Salon
Bennington Beverage Outlet
Bennington Car Wash
Bennington Potters
Bennington Station Restaurant
Bob Baker
Bob Mould
Brenda Mattison

Burger King
Carmody's
Central Vermont Public Service
Chili's
Cinema 7
Clip Shop
Cumberland Farms
CVS
D. Lasser Ceramics
Denise Goodwin
Double H Farm
Eagles #1861
Earth & Sea Fish Market
Friendly's
Gamers Grotto
Ginger's Corner
Green Mountain Coffee
Green Mountain RSVP &
Volunteer Center
Gringo Jack's
J & J Auto Polishing
John Cave
Jonathan Cohen, Esq.
K Mart
Katie Cleaver
King Arthur Flour
Knapp's Pets, Hobbies & Music
Lia Sohpie Jewelry
Lil' Britain
McDonalds
McGovern Masonry
McWayne Jewelers
Madison's Brewery
Manchester Country Club
Manchester View Hotel
Midas Muffler
Miles to Go Farm
Monument Electric
Mt. Greylock Bowl
Off the Wall
Panache
Pizza Hut
Porta-Brace, Inc.
Quadra Tek
Saratoga Performing Arts Center
Scott and Nancy Frost
Silpada
Sonny's Blue Benn Diner
Southern Vermont College
Spice N' Nice
Stewart's
Time for Yourself Massage
Tractor Supply
Vermont Canvas Products
Vermont Snowflakes
Veterans of Foreign Wars 1332 —
Bennington
Visions Hair Salon
Wassick
West Mountain Inn
Your Belly's Deli

FINANCIAL REPORT 2010/2011

BUDGETED INCOME

MEDICAID	\$10,487,644
FEES & 3RD PARTY PAYMENTS	\$556,756
VT. ALCOHOL & DRUG ABUSE DIVISION	\$574,227
VT. DEPARTMENT OF MENTAL HEALTH	\$505,125
VT. DEPARTMENT OF DEVELOPMENTAL SERVICES	\$68,635
OTHER STATE CONTRACTS	\$838,681
LOCAL REVENUE	\$668,262
MISCELLANEOUS	\$218,624
TOTAL REVENUE	\$13,917,954

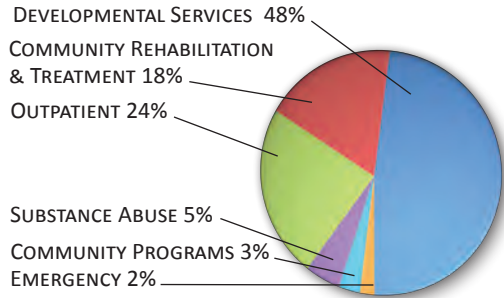
BUDGETED EXPENSES

SALARIES	\$6,779,379
FRINGE BENEFITS	\$1,709,222
OTHER PERSONNEL COSTS	\$2,980,640
OPERATING EXPENSES	\$1,234,591
TRAVEL & TRANSPORTATION	\$294,939
BUILDING EXPENSES	\$919,183
TOTAL EXPENSES	\$13,917,954

SOURCE OF FUNDS

UCS GENERATED MEDICAID	76%
LOCAL REVENUES	5%
DEPARTMENT OF MENTAL HEALTH	4%
UCS OTHER FEES	4%
OTHER STATE GRANTS	6%
ALCOHOL/DRUG ABUSE DIVISION	4%
DEPARTMENT OF DEVELOPMENTAL SERVICES	1%
TOTAL	100%

USE OF FUNDS BY PROGRAM



UNITED CHILDREN'S SERVICES HEAD START PROGRAM

REVENUE

US DEPARTMENT OF HEALTH & HUMAN SERVICES	\$1,106,844
LOCAL REVENUE	\$4,800
TOTAL REVENUE	\$1,111,644

EXPENSES

SALARIES	\$544,842
FRINGE BENEFITS	\$132,068
OTHER PERSONNEL COSTS	\$177,715
OPERATING EXPENSES	\$143,519
TRAVEL & TRANSPORTATION	\$20,103
BUILDING EXPENSES	\$93,397
TOTAL EXPENSES	\$1,111,644

WHO WE SERVE

BY PROGRAM

EMERGENCY SERVICES	167	5%
DEVELOPMENTAL SERVICES	209	6%
COMMUNITY REHABILITATION AND TREATMENT	155	5%
SUBSTANCE ABUSE	502	15%
OUTPATIENT	1734	52%
HEAD START (HEAD START CHILDREN 134)	473	14%
BIG BROTHERS BIG SISTERS	90	3%
TOTALS	3330	100%

BY TOWN

ARLINGTON	142	4%
BENNINGTON	1768	53%
DORSET	93	3%
MANCHESTER	323	10%
NORTH BENNINGTON	192	6%
POWNALE	279	8%
SHAFTSBURY	123	4%
OTHER VT	274	8%
NY	111	3%
OTHER STATES	25	1%
TOTALS	3330	100%

BY AGE

under 6	208	6%
6-17	696	21%
18-24	517	16%
25-59	1561	47%
60+	348	10%
TOTAL	3330	100%

Non-Profit
Organization

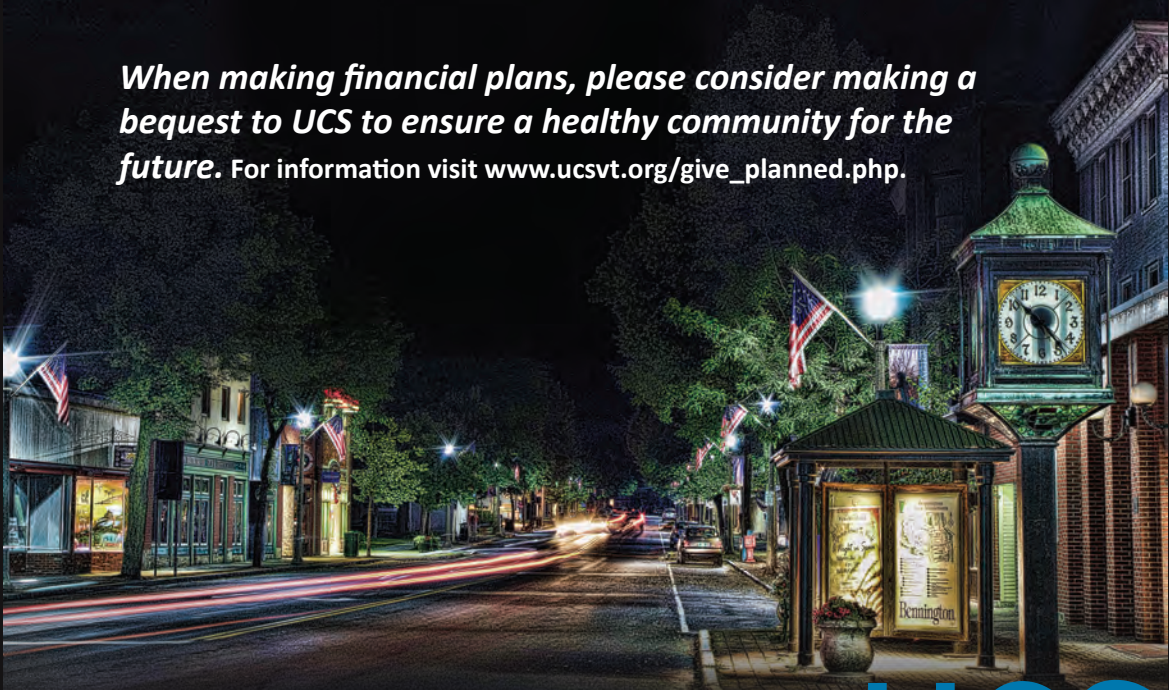
PAID

Permit No. 89
Bennington, VT
05201

UCS

United Counseling Service
100 Ledge Hill Drive
PO Box 588
Bennington, Vermont 05201
www.ucsvt.org

When making financial plans, please consider making a bequest to UCS to ensure a healthy community for the future. For information visit www.ucsvt.org/give_planned.php.



United Counseling Service
www.ucsvt.org
802-442-5491



Find us on
facebook

UCS
UNITED COUNSELING SERVICE

PHOTOGRAPHY: Brendan McLaughlin, p8, bottom; Pat Hendrick, p9, bottom; Ray Andrews, back cover
DESIGN: Melanie Virgilio PRINTING: donated in part by Inkspot Press